Corporation of the Township of North Dundas Financial Statements For the year ended December 31, 2020

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Management's Responsibility for the Financial Statements

The accompanying financial statements are prepared in accordance with Canadian public sector accounting standards.

The financial statements are the responsibility of management and have been approved by the municipal council.

To assess certain facts and operations, management has made estimates based on its best judgement of the situation and by taking into account materiality.

Management is responsible for maintaining appropriate internal control and accounting systems that provide reasonable assurance that the Township's policies are adopted, that its operations are carried out in accordance with the appropriate laws and authorizations, that its assets are adequately safeguarded, and that the financial statements are based on reliable accounting records.

The Township's power and responsibilities are exercised by the municipal council.

The responsibilities of the municipal council include overseeing financial reporting and presentation procedures, which includes reviewing and approving the financial statements.

The independent auditor, BDO Canada LLP, has audited the financial statements and presented the following report.

Angela Rutley

Chief Administrative Officer

Winchester, Ontario July 13, 2021

John & Dariau

John Gareau, CPA, CA Treasurer



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Independent Auditor's Report

To the members of council, inhabitants and ratepayers of the Corporation of the Township of North Dundas Opinion

We have audited the financial statements of the Corporation of the Township of North Dundas ("the Township"), which comprise the statement of financial position as at December 31, 2020, and the statements of operations, changes in net financial assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Township as at December 31, 2020, and the results of its operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Township in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Emphasis of Matter - Restated Comparative Information

We draw attention to Note 1 to the financial statements, which explains that certain comparative information for the year ended December 31, 2019 has been restated. Our opinion is not modified in respect of this matter.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Township's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Township or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Township's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.



As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Township's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Township's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Township to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

BDO Canada LIP

Chartered Professional Accountants, Licensed Public Accountants

Ottawa, Ontario July 13, 2021

| December 31 | 2020 | 2019 Restated |
|--|--------------|------------------|
| Financial assets | \$ 8,511,058 | \$ 10,876,142 |
| Cash Investments (Note 2) | 5,161,406 | 2,235,625 |
| Taxes receivable | 2,150,641 | 2,135,359 |
| Accounts receivable | 1,272,548 | 1,147,654 |
| Long-term receivables (Note 3) | 141,949 | 205,003 |
| | 17,237,602 | 16,599,783 |
| Liabilities | | |
| Accounts payable and accrued liabilities | 1,189,215 | 1,183,312 |
| Other current liabilities | 706,947 | 565,499 |
| Landfill closure and post-closure (Note 4) | 1,833,845 | 1,773,658 |
| Deferred revenue (Note 5) | 1,993,450 | 1,662,623 |
| Net long-term liabilities (Note 6) | 913,445 | 1,069,513 |
| | 6,636,902 | 6,254,605 |
| Net financial assets | 10,600,700 | 10,345,178 |
| Non-financial assets | | |
| Tangible capital assets (Note 7) | 55,746,173 | 54,766,969 |
| Prepaid expenses | 24,550 | 68,524 |
| Inventory | 48,236 | 71,976 |
| | 55,818,959 | 54,907,469 |
| Accumulated surplus (Note 12) | \$66,419,659 | \$ 65,252,647 |

Corporation of the Township of North Dundas Statement of Financial Position

Commitments (Note 14) Contingency (Note 15)

On behalf of the council:

_ Mayor and?

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MAG

Deputy Mayor

The accompanying summary of significant accounting policies and notes are an integral part of these financial statements.

Corporation of the Township of North Dundas Statement of Operations

| For the year ended December 31 | 2020 Budget (Note 13) | 2020 Actual | 2019 Actual Restated |
|---|------------------------------|---------------------------|------------------------------|
| Revenues | | | |
| Taxation User charges | \$ 6,871,092 4,099,552 | \$ 6,884,254 3,910,716 | \$ 6,324,754 3,918,011 |
| Government transfers | 4,099,002 | 3,910,710 | 3,910,011 |
| Government of Canada | 476,364 | 548,434 | 681,722 |
| Province of Ontario | 1,298,180 | 1,582,213 | 1,883,025 |
| Other municipalities Other revenues (Note 8) | 409,440 555,120 | 385,340 912,792 | 147,267 606,573 |
| | 13,709,748 | 14,223,749 | 13,561,352 |
| Expenses (Note 9) | | | |
| General government | 1,729,294 | 1,673,858 | 1,554,779 |
| Environmental services | 2,899,336 | 3,440,871 | 2,610,716 |
| Planning and development | 747,371 | 492,091 | 492,344 |
| Protection services | 1,367,249 | 1,318,143 | 1,296,891 |
| Recreation and cultural services Transportation services | 2,184,232 3,868,156 | 1,960,639 4,223,260 | 2,031,151 3,603,974 |
| | 12,795,638 | 13,108,862 | 11,589,855 |
| Other | | | |
| Obligatory reserve funds revenue | | | |
| recognized (Note 5) | 115,451 | 52,125 | 3,952 |
| | | | |
| Annual surplus | 1,029,561 | 1,167,012 | 1,975,449 |
| Accumulated surplus, beginning of the year | 65,252,647 | 65,252,647 | 63,277,198 |
| Accumulated surplus, end of the year | \$ 66,282,208 | \$66,419,659 | \$ 65,252,647 |

Corporation of the Township of North Dundas Statement of Changes in Net Financial Assets

| For the year ended December 31 | | 2020 Budget (Note 13) | 2020 Actual | 2019 Actual Restated |
|--|----|-----------------------------|--------------------------|----------------------------|
| | | | | |
| Annual surplus | \$ | 1,029,561 | \$ 1,167,012 | \$ 1,975,449 |
| Acquisition of tangible capital assets Amortization of tangible capital assets Loss (gain) on disposal of tangible capital | | (5,843,852) 2,741,768 | (4,736,739) 2,741,768 | (3,245,685) 2,569,909 |
| assets Proceeds on disposal of tangible capital assets | | - 77,165 | 558,888 456,879 | (599,364) 651,615 |
| | _ | (1,995,358) | 187,808 | 1,351,924 |
| Decrease (increase) in inventory Decrease (increase) in prepaid expenses | | - | 23,740 43,974 | (9,873) (22,334) |
| | | - | 67,714 | (32,207) |
| Net change in net financial assets | | (1,995,358) | 255,522 | 1,319,717 |
| Net financial assets, beginning of the year | | 10,345,178 | 10,345,178 | 9,025,461 |
| Net financial assets, end of the year | \$ | 8,349,820 | \$10,600,700 | \$ 10,345,178 |

Corporation of the Township of North Dundas Statement of Cash Flows

| | | 2019 |
|---|-----------------|--------------|
| For the year ended December 31 | 2020 | Restated |
| Operating transactions | | |
| Operating transactions Annual surplus | \$ 1,167,012 \$ | 5 1,975,449 |
| Items not affecting cash: Amortization of tangible capital assets | 2,741,768 | 2,569,909 |
| Loss (gain) on disposal of tangible capital assets | 558,888 | (599,364) |
| | 4,467,668 | 3,945,994 |
| Changes in non-cash operating balances: Increase in taxes receivable | (15,282) | (146,952) |
| Increase in accounts receivable | (124,894) | (53,875) |
| Decrease in long-term receivables | 63,054 | 21,918 |
| Increase in accounts payable and accrued liabilities | 5,903 | 113,046 |
| Increase in other current liabilities | 141,448 | 97,820 |
| Increase in landfill closure and post-closure | 60,187 | 9,779 |
| Increase in deferred revenue | 330,827 | 396,398 |
| Decrease (increase) in inventory | 23,740 | (9,873) |
| Decrease (increase) in prepaid expenses | 43,974 | (22,334) |
| | 4,996,625 | 4,351,921 |
| Capital transactions | | |
| Acquisition of tangible capital assets | (4,736,739) | (3,245,685) |
| Proceeds on disposal of tangible capital assets | 456,879 | 651,615 |
| | (4,279,860) | (2,594,070) |
| Investing transactions | | |
| Change in investments | (2,925,781) | (35,223) |
| Financing transactions | | |
| Repayment of long-term liabilities | (156,068) | (128,262) |
| | | |
| Net (decrease) increase in cash | (2,365,084) | 1,594,366 |
| Cash, beginning of the year | 10,876,142 | 9,281,776 |
| Cash, end of the year | \$ 8,511,058 \$ | 5 10,876,142 |

Corporation of the Township of North Dundas Summary of Significant Accounting Policies

December 31, 2020

- Nature and Purpose of the Entity The Corporation of the Township of North Dundas (the "Township") was created through provincial legislation and commenced operations on January 1, 1998. The Township is responsible for providing municipal services such as community services, emergency and protective services including police and fire and public works including roads, sewers and wastewater, drinking water, garbage and recycling.
- Basis of Accounting The financial statements have been prepared in accordance with Canadian public sector accounting standards.
- Use of Estimates The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the statement of financial position, and the reported amounts of revenues and expenses during the reporting year. The amounts that include estimates are those relating to tangible capital assets as well as those relating to the landfill closure and post-closure.
- Revenue Recognition Taxes are recorded at estimated amounts when they meet the definition of an asset, have been authorized and the taxable event occured. For property taxes, the taxable event is the year for which the tax is levied. Taxes receivable are recognized net of an allowance for anticipated uncollectable amounts.

Government transfers are recognized as revenue in the financial statements when the transfer is authorized and all eligibility criteria are met, except to the extent that transfer stipulations give rise to an obligation that meets the definition of a liability. Transfers are recognized as deferred revenue when transfer stipulations give rise to a liability. Transfer revenue is recognized in the statement of operations as the stipulation liabilities are settled.

Charges for sewer and water usage are recorded as user charges. Connection fee revenues are recognized when the connection has been established.

Interest income earned on available funds, other than obligatory reserve funds, are reported as revenue in the year earned. Investment income earned on obligatory reserve funds is added back to the reserve fund balance and forms part of the deferred revenue balance.

Sales of services, included in user charges, are recognized on an accrual basis, as the services are rendered.

Corporation of the Township of North Dundas Summary of Significant Accounting Policies

December 31, 2020

- Landfill The estimated costs to close and maintain the landfill site are based on estimated future expenses in current dollars, discounted, adjusted for estimated inflation, and are recognized and charged to expense as the landfill site's capacity is used.
- Counties and School Boards The Township collects taxation revenue on behalf of the school boards and the United Counties of Stormont, Dundas and Glengarry. The taxation, other revenue, expenses, assets and liabilities with respect to the operations of the school boards and the United Counties of Stormont, Dundas and Glengarry are not reflected in these financial statements.
- Deferred Revenue Revenues restricted by legislation, regulation or agreement and not available for general municipal purposes are reported as deferred revenue on the statement of financial position. The revenue is recognized on the statement of operations in the year in which it is used for the specified purpose.
- Inventory Inventory of goods not held for resale is measured at cost. Cost is determined on a first in, first out basis.
- Tangible Capital Assets Tangible capital assets are stated at cost less accumulated amortization. Cost includes all costs directly attributable to acquisition or construction of the tangible capital asset including transportation costs, installation costs, design and engineering fees, legal fees and site preparation costs. Contributed tangible capital assets are recorded at fair value at the time of the donation, with a corresponding amount recorded as revenue. Amortization is provided on the basis of their useful lives using the straight-line method as follows:

| Land improvements | 15 to 75 years |
|------------------------------------|-----------------|
| Buildings | 15 to 50 years |
| Roads, sidewalks and bridges | 7 to 75 years |
| Equipment, furniture and machinery | 3 to 30 years |
| Water infrastructure | 20 to 100 years |
| Sewer infrastructure | 75 to 100 years |
| Vehicles | 7 to 20 years |

Landfill sites are amortized using the units of production method based upon capacity used during the year.

December 31, 2020

1. Prior Period Correction

During the year-end audit, the Corporation of the Township of North Dundas's management realized there was a significant amount of capital assets missing, due to the fact the tangible capital assets transfered as part of subdivision agreement had never been accounted for. The work performed led to the addition of significants capital assets that should have been accounted for between 2009 and 2015. These assets were accounted for at the fair market value depending on the date it was actually transfered to the Township and amortized over the estimated useful life of the asset. The balance affected opening 2019 accumulated surplus. The impact of this correction of error was as follows:

| | 2019 |
|---|---------------|
| Statement of Financial Position | |
| Increase in non-financial assets | \$ 620,413 |
| Increase in accumulated surplus | \$ 620,413 |
| Statement of Operations | |
| Decrease in annual surplus | \$ 18,691 |
| Increase in opening accumulated surplus | \$ 639,104 |

2. Investments 2020 2019 Guaranteed investment certificates, 2.15% to 3.47%, maturing no later than December 2023. \$ 5,161,406 \$ 130,173 Mutual funds 2,105,452 2,235,625 \$ 5,161,406 \$ Long-Term Receivables 3. 2020 2019 Mortgage receivable, 3.5%, due July 2021, receivable by annual instalments of \$29,926, principal and interest 28,905 \$ \$ 56,825 Municipal drain debentures 105,570 82,815 Loan receivable, Community improvement plans 30,229 42,608 141,949 \$ 205,003 \$

The payments receivable for the mortgage receivable for the next two years amount to: 2021, \$27,920; 2022, \$28,905.

December 31, 2020

4. Landfill Closure and Post-Closure

The Environmental Protection Act sets out the regulatory requirements to properly close and maintain all active and inactive landfill sites. Under environmental law, there is a requirement for closure and post-closure care of solid waste landfill sites. This requirement is to be provided for over the estimated remaining life of the landfill site based on usage.

Landfill closure and post-closure care requirements have been defined in accordance with industry standards and include final covering and landscaping of the landfill, pumping of groundwater and leachates from the site, ongoing environmental monitoring, site inspection and maintenance and reporting to the Ministry. The reported liability is based on estimates and assumptions with respect to events extending over a 30 year period using the best information available to management. Future events may result in significant changes to the estimated total expenses, capacity used or total capacity and the estimated liability, and would be recognized prospectively, as a change in estimate, when applicable.

| | Total | 2020 | 2019 |
|---|-------------------------|----------------------------|----------------------|
| | estimated expenses | Accrued liabilities | |
| Boyne landfill site Mountain landfill site | \$ 1,487,693 346,152 | \$ 1,487,693 \$ 346,152 | 1,429,559 344,099 |
| | \$ 1,833,845 | \$ 1,833,845 \$ | 1,773,658 |

The estimated remaining capacity of the landfill sites, being a percentage of the total estimated capacity and the estimated remaining life of the sites are indicated below. The estimated number of years for post-closure care is also indicated.

| | % of remaining capacity | Remaining life | Post-closure period |
|---|-------------------------------|-------------------|------------------------|
| Boyne landfill site Mountain landfill site | - | - | 25 25 |

December 31, 2020

5.

| Deferred Revenue | 2020 | 2019 |
|--|--------------|--------------|
| Obligatory Reserve Funds | | |
| Development charges | \$ 1,296,801 | \$ 968,380 |
| Recreational land | 282,063 | 244,218 |
| Federal Gas Tax | - | 110,187 |
| Ontario Community Infrastructure Fund (OCIF) | 2,803 | 2,038 |
| Other | | |
| Building code act | 326,497 | 278,137 |
| Deposits | 85,286 | 59,663 |
| | \$ 1,993,450 | \$ 1,662,623 |

The net change during the year in the restricted deferred revenue balance is made up of the following:

| U U | D | evelopment charges | R | ecreational land | Federal Gas Tax | OCIF |
|---|----|-----------------------|----|---------------------|--------------------|----------------|
| Deferred revenue, beginning of the year Restricted funds received | \$ | 968,380 | \$ | 244,218 | \$ 110,187 | \$ 2,038 |
| during the year Interest earned | | 368,305 12,241 | | 34,550 3,295 | 342,132 2,875 | 274,880 765 |
| Revenue recognized during the year | _ | (52,125) | | - | (455,194) | (274,880) |
| | \$ | 1,296,801 | \$ | 282,063 | \$ - | \$ 2,803 |

December 31, 2020

| 6. | Net Long-Term Liabilities | 2020 | 2019 |
|----|---|---------------|-----------------|
| | | 2020 | 2017 |
| | Loan, 1.52%, due April 2022, payable by monthly instalments of \$4,309, principal plus interest (LED street light conversion). | \$ 68,938 | \$ 120,641 |
| | Loan, 2.24%, due April 2030, payable by monthly instalments of \$3,475, principal plus interest (Winchester arena slab). | 389,186 | 430,885 |
| | Loan, 2.24%, due April 2030, payable by monthly instalments of \$3,326, principal plus interest (Chesterville arena upgrades). | 372,506 | 412,417 |
| | Tile drainage loans bear interest at 6% and are repayable in annual instalments. The loans are due between 2020 and 2029 and are recoverable from benefiting landowners | 82,815 | 105,570 |
| | | \$ 913,445 | \$ 1,069,513 |
| | | | |

The principal payments for the next five years amount to: 2021, \$156,068; 2022, \$156,713; 2023, \$116,203; 2024, \$98,366; 2025, \$90,255.

December 31, 2020

7. Tangible Capital Assets

| | | | | | | | | 2020 |
|---|----|-----------|----|--|-----------------|------------------------------------|----|---|
| | | Land | i | Land mprovements and landfill sites | Buildings | Roads, sidewalks and bridges | f | Equipment, urniture and machinery |
| Cost, beginning of year | \$ | 2,365,567 | \$ | 9,920,917 | \$ 9,726,151 | \$ 39,641,827 | \$ | 5,366,603 |
| Acquisitions of tangible capital assets Disposals of tangible capital | | 47,717 | | 285,498 | 433,837 | 2,396,731 | | 245,788 |
| assets | _ | (20,096) | | (145,758) | (126,505) | (1,514,862) | | (451,992) |
| Cost, end of year | _ | 2,393,188 | | 10,060,657 | 10,033,483 | 40,523,696 | | 5,160,399 |
| Accumulated amortization, beginning of year Amortization of tangible | | - | | 3,170,575 | 4,171,100 | 19,081,030 | | 3,274,551 |
| capital assets | | - | | 188,434 | 289,510 | 1,215,466 | | 289,866 |
| Disposals of tangible capital assets | _ | - | | (110,012) | (43,017) | (944,386) | | (364,883) |
| Accumulated amortization, end of year | | - | | 3,248,997 | 4,417,593 | 19,352,110 | | 3,199,534 |
| Net carrying amount, end of year | \$ | 2,393,188 | \$ | 6,811,660 | \$ 5,615,890 | \$ 21,171,586 | \$ | 1,960,865 |

| | i | Water nfrastructure | ir | Sewer nfrastructure | Vehicles | Total |
|---|----|-----------------------------------|----|-----------------------------------|--|--|
| Cost, beginning of year Acquisitions of tangible capital assets Disposals of tangible capital assets | \$ | 14,721,339 166,822 (77,848) | \$ | 8,821,281 131,986 (158,515) | \$ 4,359,000 \$ 1,028,360 (199,671) | 94,922,685 4,736,739 (2,695,247) |
| Cost, end of year | _ | 14,810,313 | | 8,794,752 | 5,187,689 | 96,964,177 |
| Accumulated amortization, beginning of year Amortization of tangible capital assets Disposals of tangible capital assets | | 4,917,076 314,770 (21,742) | | 3,002,811 139,040 - | 2,538,573 304,682 (195,440) | 40,155,716 2,741,768 (1,679,480) |
| Accumulated amortization, end of year | | 5,210,104 | | 3,141,851 | 2,647,815 | 41,218,004 |
| Net carrying amount, end of year | \$ | 9,600,209 | \$ | 5,652,901 | \$ 2,539,874 \$ | 55,746,173 |

December 31, 2020

7. Tangible Capital Assets (continued)

| | | | | | | | | | | 2019 |
|---|------|-----------|---------------------------------|---|---------------------------|---------------------------|-----------------------------------|----------------------------------|--------------------------------------|---|
| | | Land | im | Land provements and landfill sites | | Buildings | si | Roads, dewalks and bridges | f | Equipment, urniture and machinery |
| Cost, beginning of year | \$ | 2,367,186 | \$ | 9,735,092 | \$ | 9,122,513 | \$ | 38,963,716 | \$ | 4,554,355 |
| Acquisitions of tangible capital assets Disposals of tangible capital | | - | | 203,572 | | 603,638 | | 1,373,233 | | 863,145 |
| assets | | (1,619) | | (17,747) | | - | | (695,122) | | (50,897) |
| Cost, end of year | _ | 2,365,567 | | 9,920,917 | | 9,726,151 | | 39,641,827 | | 5,366,603 |
| Accumulated amortization, beginning of year | | - | | 2,943,998 | | 3,926,447 | | 18,587,175 | | 3,022,155 |
| Amortization of tangible capital assets | | - | | 240,065 | | 244,653 | | 1,188,977 | | 268,209 |
| Disposals of tangible capital assets | | - | | (13,488) | | - | | (695,122) | | (15,813) |
| Accumulated amortization, end of year | | - | | 3,170,575 | | 4,171,100 | | 19,081,030 | | 3,274,551 |
| Net carrying amount, end of year | \$ | 2,365,567 | \$ | 6,750,342 | \$ | 5,555,051 | \$ | 20,560,797 | \$ | 2,092,052 |
| | | | in | Water frastructure | in | Sewer frastructure | | Vehicles | | Total |
| Cost, beginning of year Acquisitions of tangible capit Disposals of tangible capital a | | | \$ | 14,689,309 38,946 (6,916) | \$ | 8,710,079 111,202 - | \$ | 4,505,072 51,949 (198,021) | \$ | 92,647,322 3,245,685 (970,322) |
| Cost, end of year | | | 14,721,339 | | 8,821,281 | | 4,359,000 | | 94,922,685 | |
| Accumulated amortization, beginning of year Amortization of tangible capital assets Disposals of tangible capital assets | | | 4,605,209 315,250 (3,383) | | 2,856,745 146,066 - | | 2,562,149 166,689 (190,265) | | 38,503,878 2,569,909 (918,071) | |
| Accumulated amortization, e | nd (| of year | | 4,917,076 | | 3,002,811 | | 2,538,573 | | 40,155,716 |
| Net carrying amount, end of | yea | r | \$ | 9,804,263 | \$ | 5,818,470 | \$ | 1,820,427 | \$ | 54,766,969 |

The book value of tangible capital assets not being amortized because they are under construction is \$961,399 (2019 - \$800,002).

December 31, 2020

| 8. | Other Revenues | 2020 Budget | 2020 Actual | 2019 Actual |
|----|---|------------------------------------|-------------------------------------|------------------------------------|
| | Donations Interest and penalties on taxes Interest income | \$ 61,854 330,000 163,266 | \$ 554,693 254,481 103,618 | \$ 55,260 320,273 231,040 |
| | | \$ 555,120 | \$ 912,792 | \$ 606,573 |

9. Expenses by Object

Total expenses for the year reported on the statement of operations are as follows:

| | 2020 | | 2019 Restated |
|---|---|----|--|
| Amortization of tangible capital assets Contracted services Contributions to other organizations Loss (gain) on disposal of tangible capital assets Materials Rents and financial expenses Salaries, wages and benefits | \$ 2,741,768 2,248,728 197,543 558,888 2,764,065 55,262 4,542,608 \$13,108,862 | \$ | 2,569,909 2,175,719 234,027 (599,364) 2,768,746 46,627 4,394,191 11,589,855 |
| | \$13,100,002 | φ | 11,007,000 |

December 31, 2020

10. Pension Agreement

The Township is an employer member of the Ontario Municipal Employees Retirement System (OMERS), which is a multi-employer, defined benefit pension plan. The Board of Trustees, representing plan members and employers, is responsible for overseeing the management of the pension plan, including investment of the assets and administration of the benefits. The Township has adopted defined contribution plan accounting principles for this Plan because insufficient information is available to apply defined benefit plan accounting principles. The Township records as pension expense the current service cost, amortization of past service costs and interest costs related to the future employer contributions to the Plan for past employee service.

OMERS provides pension services to almost 500,000 active and retired members and approximately 1,000 employers. Each year an independent actuary determines the funding status of the OMERS Primary Pension Plan (the Plan) by comparing the fair market value of the invested assets to the estimated present value of all pension benefits that members have earned to date. The most recent actuarial valuation of the Plan was conducted at December 31, 2020. The results of this valuation disclosed total actuarial liabilities of \$113,055 million in respect of benefits accrued for service with fair market assets at that date of \$109,844 million indicating an actuarial deficit of \$3,211 million. Because OMERS is a multi-employer plan, any pension plan surpluses or deficits are a joint responsibility of Ontario municipal organizations and their employees. As a result, the Township does not recognize any share of the OMERS pension surplus or deficit. The amount contributed to OMERS by the Township for 2020 was \$266,877 (2019 - \$248,836).

11. Operations of School Boards and the United Counties of Stormont, Dundas and Glengarry

During the year, the following taxation revenues were raised and remitted to the school boards and the United Counties of Stormont, Dundas and Glengarry:

| | 2020 2019 |
|---|---------------------------|
| School boards | \$ 3,974,555 \$ 3,945,934 |
| United Counties of Stormont, Dundas and Glengarry | \$ 9,784,723 \$ 9,189,278 |

December 31, 2020

| 12. Accumulated Surplus | 2020 | 2019 |
|--|---|--|
| Reserves Working fund Fire Recreation and culture Roads Sewer and water Waste management Other | \$ 2,332,308 \$ 840,570 254,403 1,141,243 4,887,251 382,036 210,064 | 2,140,408 740,193 347,103 1,454,404 4,309,827 414,662 177,090 |
| | 10,047,875 | 9,583,687 |
| Reserve funds Association and events Infrastructure Recreation and culture Roads Sewer and Water South Mountain Union Cemetery Waste management | 117,195 2,185,931 37,803 - - 869,155 17,996 532,297 3,760,377 | 82,087 2,185,931 53,900 20,220 565,869 18,176 1,132,830 4,059,013 |
| Investment in tangible capital assets Invested in tangible capital assets Unfinanced tangible capital assets Related net long-term liabilities | 55,746,173 (470,291) (830,630) 54,445,252 | 54,766,969 (419,421) (963,943) 53,383,605 |
| Unfinanced landfill closure and post-closure | (1,833,845) | (1,773,658) |
| Accumulated surplus | | 65,252,647 |

December 31, 2020

13. Budget

The Financial Plan (Budget) By-Law adopted by Council was not prepared on a basis consistent with that used to report actual results (Canadian public sector accounting standards). The budget was prepared on a modified accrual basis while Canadian public sector accounting standards requires a full accrual basis. In addition, the budget expenses all tangible capital assets rather than including amortization of tangible capital assets expense. As a result, the budget figures presented in the statements of operations and changes in net financial assets represents the Financial Plan adopted by Council with adjustments as follows:

| | 2 | 020 |
|---|-------------------------------|------|
| Budget for the year | \$ | - |
| Add: Acquisition of tangible capital assets | 5,843,8 | 352 |
| Less: Proceeds on disposal of tangible capital assets Transfers from accumulated surplus Amortization of tangible capital assets | (77,1 (1,995,3 (2,741,7 | 358) |
| Budgeted surplus per statement of operations | \$ 1,029,5 | 561 |

14. Commitments

The Township has signed a non-expiring contract for fire services. The amount agreed upon for those services is \$39,053 per year.

The Township has signed a three year contract for an environmental assessement for a landfill which expires in December 2021. The amount agreed upon for those services is \$60,747 for 2021.

The total minimum annual payments over the next five years are as follows:

| 2021 | \$ 329,634 | |
|------|---------------|--|
| 2022 | \$ 99,800 | |
| 2023 | \$ 39,053 | |
| 2024 | \$ 39,053 | |
| 2025 | \$ 39,053 | |

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### December 31, 2020

### 15. Contingency

During 2014, the Government of Ontario expanded regulations to include six additional cancers presumed to be work-related for firefighters under the Workplace Safety and Insurance Act. This change is retroactive to January 1, 1960. During the years 1997 to 2010, the Township was a Schedule 2 employer for WSIB, meaning that the Township self-insured for WSIB benefits. This change in regulations may give rise to liabilities of the Township for work-related cancers incurred by firefighters during that period. The Township is assessing the impact of this change and is unable to determine whether a liability exists at year end. Consequently, no provision has been made in these financial statements for any liability that may result.

### 16. Uncertainty due to COVID-19

The global pandemic linked to the COVID-19 virus continues to disrupt economic activities. It has also impacted the Township's operations and, in particular, its ability to provide services to its citizens as normal; this includes temporary closures of municipal sites, the reduction of services offered and more reliance on online services. Although the operational disruption resulting from the virus is expected to be temporary, given the dynamic nature of these circumstances and the duration of the disruption, the financial impacts cannot be reasonably estimated at the date of this report. The Township's ability to pay for its operating costs depends on its ability to continue to maintain liquidity and collect payments from taxation and user charges.

### December 31, 2020

### 17. Segmented Information

The Township is a diversified municipal government institution that provides a wide range of services to its citizens such as police, fire, water and sewer, transportation and recreational. Distinguishable functional segments have been separately disclosed in the segmented information. The nature of the segments and the activities they encompass are as follows:

### Environmental

Environmental services consists of providing the Township's drinking water, waste disposal as well as garbage and recycling collection to citizens, processing and cleaning sewage and ensuring the water and sewer system meet all Provincial standards.

### Planning and Development

This department provides a number of services including city planning and review of all property development plans through its application process. It also provides maintenance of municipal drains, which ensures proper drainage for agricultural properties and tile drainage, whereas the Township acts an intermediate between the landowners and the province.

### Protection

Protection is comprised of police services, fire protection, conservation authority, protective inspection, control and emergency measures and enforcement of building and construction codes. The police services work to ensure the safety and protection of the citizens and their property. The fire department is responsible to provide fire suppression service, fire prevention programs, training and education. The inspection and control department includes building inspection, by-law enforcement and dog control services.

### Recreation and Cultural

Recreation and cultural consists of providing services that contribute to neighbourhood development and sustainability through the provision of recreation and leisure programs and facilities including community halls, libraries, parks, recreation fields and arenas.

### Transportation

Transportation is responsible for providing the winter and summer maintenance, the repair and construction of the Township's roads system including bridges, sidewalks and culverts.

### General Government

This item relates to the revenues and expenses from operations of the Township itself and cannot be directly attributed to a specific segment.

## December 31, 2020

### 17. Segmented Information (continued)

| For the year ended December 31                                               | Environmental | Planning and<br>Development | Protect     | Recreation and<br>ion Cultural |                | General<br>Government | 2020<br>total |
|------------------------------------------------------------------------------|---------------|-----------------------------|-------------|--------------------------------|----------------|-----------------------|---------------|
| Revenues                                                                     |               |                             |             |                                |                |                       |               |
| Taxation                                                                     | \$-           | \$-                         | \$          | - \$ -                         | \$ -           | \$ 6,884,254          | \$ 6,884,254  |
| User charges                                                                 | 2,874,447     | 147,219                     | 190,2       |                                | 3,575          | 393,602               | 3,910,716     |
| Government transfers - Federal                                               | -             | -                           |             | - 63,840                       | 478,714        | 5,880                 | 548,434       |
| Government transfers - Provincial<br>Government transfers - Other            | -             | 16,483                      | 2,2         | 87 -                           | 363,807        | 1,199,636             | 1,582,213     |
| municipalities                                                               | 4,542         | 21,034                      | 16,8        | 07 36,139                      | 125,973        | 180,845               | 385,340       |
| Other revenues (Note 8)<br>Obligatory reserve funds revenue                  | 50,810        | 456,695                     | 28,3        | 29 70,427                      | 25,000         | 281,531               | 912,792       |
| (Note 5)                                                                     | 61            | -                           | 5,4         | 51 -                           | 46,613         | -                     | 52,125        |
|                                                                              | 2,929,860     | 641,431                     | 243,1       | 03 472,050                     | 1,043,682      | 8,945,748             | 14,275,874    |
| Expenses                                                                     |               |                             |             |                                |                |                       |               |
| Amortization of tangible capital                                             |               |                             |             |                                |                |                       |               |
| assets                                                                       | 732,607       | -                           | 174,2       | 32 347,300                     | 1,407,078      | 80,551                | 2,741,768     |
| Contracted services                                                          | 1,294,664     | 128,319                     | 119,4       |                                | 451,491        | 166,972               | 2,248,728     |
| Contributions to other organizations<br>Loss on disposal of tangible capital | -             | 50,472                      | 91,9        | 37 31,134                      | -              | 24,000                | 197,543       |
| assets                                                                       | 90,096        | 3,826                       | 13,9        | 73 43,277                      | 359,477        | 48,239                | 558,888       |
| Materials                                                                    | 583,414       | 45,030                      | 233,7       | 37 565,607                     | 940,537        | 395,740               | 2,764,065     |
| Rents and financial expenses                                                 | 652           | 596                         | 5           | 71 20,001                      | 24,102         | 9,340                 | 55,262        |
| Salaries, wages and benefits                                                 | 739,438       | 263,848                     | 684,2       | 21 865,510                     | 1,040,575      | 949,016               | 4,542,608     |
|                                                                              | 3,440,871     | 492,091                     | 1,318,1     | 43 1,960,639                   | 4,223,260      | 1,673,858             | 13,108,862    |
| Annual surplus (deficit)                                                     | \$ (511,011)  | \$ 149,340                  | \$ (1,075,0 | 40) \$ (1,488,589)             | \$ (3,179,578) | \$ 7,271,890          | \$ 1,167,012  |

## December 31, 2020

## 17. Segmented Information (continued)

| For the year ended December 31                                    | Environmenta | Planning and<br>Development |                | Recreation and<br>Cultural | Transportation | General<br>Government | 2019         |
|-------------------------------------------------------------------|--------------|-----------------------------|----------------|----------------------------|----------------|-----------------------|--------------|
| Revenues                                                          |              |                             |                |                            |                |                       |              |
| Taxation                                                          | \$-          | \$ -                        | \$ -           | \$-                        | \$-            | \$ 6,324,754          | \$ 6,324,754 |
| User charges                                                      | 2,527,280    | 115,640                     | 198,842        | 663,074                    | 12,000         | 391,148               | 3,907,984    |
| Government transfers - Federal                                    | 35,651       | -                           | -              | 37,240                     | 608,831        | -                     | 681,722      |
| Government transfers - Provincial<br>Government transfers - Other | 614,769      | 30,010                      | 23,172         | 9,357                      | 299,017        | 906,700               | 1,883,025    |
| municipalities                                                    | 45,357       | 19,734                      | 11,604         | 36,689                     | 11,140         | 32,770                | 157,294      |
| Other revenues (Note 8)                                           | 50,810       |                             | 28,329         | 23,987                     | -              | 503,447               | 606,573      |
| Obligatory reserve funds revenue                                  |              |                             |                |                            |                |                       |              |
| (Note 5)                                                          |              | -                           | -              | -                          | -              | 3,952                 | 3,952        |
|                                                                   | 3,273,867    | 165,384                     | 261,947        | 770,347                    | 930,988        | 8,162,771             | 13,565,304   |
| Expenses                                                          |              |                             |                |                            |                |                       |              |
| Amortization of tangible capital                                  |              |                             |                |                            |                |                       |              |
| assets                                                            | 632,432      | 30,686                      | 187,535        | 315,504                    | 1,327,385      | 76,367                | 2,569,909    |
| Contracted services                                               | 1,296,310    | 93,654                      | 135,320        | 111,113                    | 337,045        | 202,277               | 2,175,719    |
| Contributions to other organizations                              | -            | 41,413                      | 86,792         | 96,822                     | -              | 9,000                 | 234,027      |
| (Gain) loss on disposal of tangible                               |              |                             |                |                            |                |                       |              |
| capital assets                                                    | (591,248)    | ) -                         | (1,429)        | ) (13,558)                 | 6,871          | -                     | (599,364)    |
| Materials                                                         | 573,317      | 55,693                      | 266,596        | 583,353                    | 920,299        | 369,488               | 2,768,746    |
| Rents and financial expenses                                      | -            | 655                         | 625            | 19,879                     | 14,898         | 10,570                | 46,627       |
| Salaries, wages and benefits                                      | 699,905      | 270,243                     | 621,452        | 918,038                    | 997,476        | 887,077               | 4,394,191    |
|                                                                   | 2,610,716    | 492,344                     | 1,296,891      | 2,031,151                  | 3,603,974      | 1,554,779             | 11,589,855   |
| Annual surplus (deficit)                                          | \$ 663,151   | \$ (326,960)                | \$ (1,034,944) | ) \$ (1,260,804)           | \$ (2,672,986) | \$ 6,607,992          | \$ 1,975,449 |